



# RAIL VISION

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## RTAC Meeting

OCTOBER 10, 2018

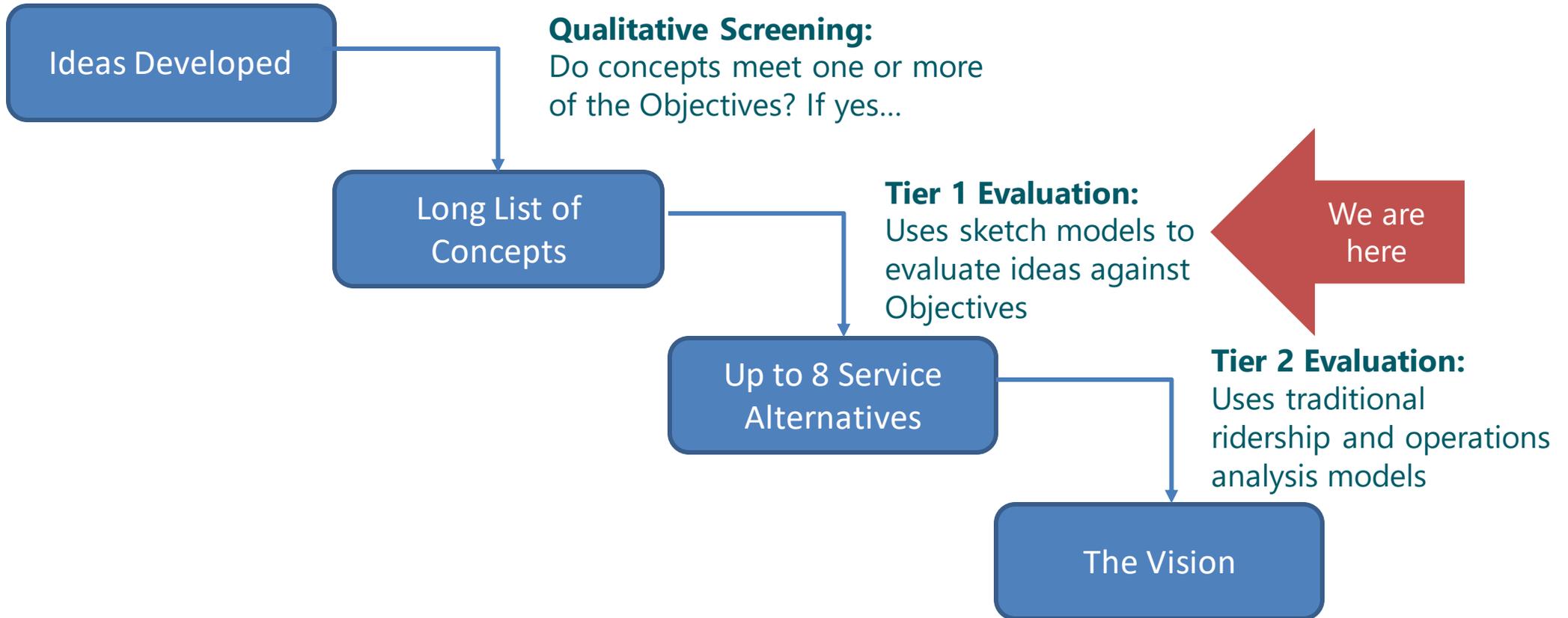
## Presentation Agenda

1. Welcome
2. Evaluation Framework
3. Tier 1 Service Concepts (Presentation & Discussion)
4. Introduction to the Tier 1 Models
5. Public Comment



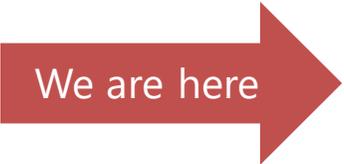
# Evaluation Framework

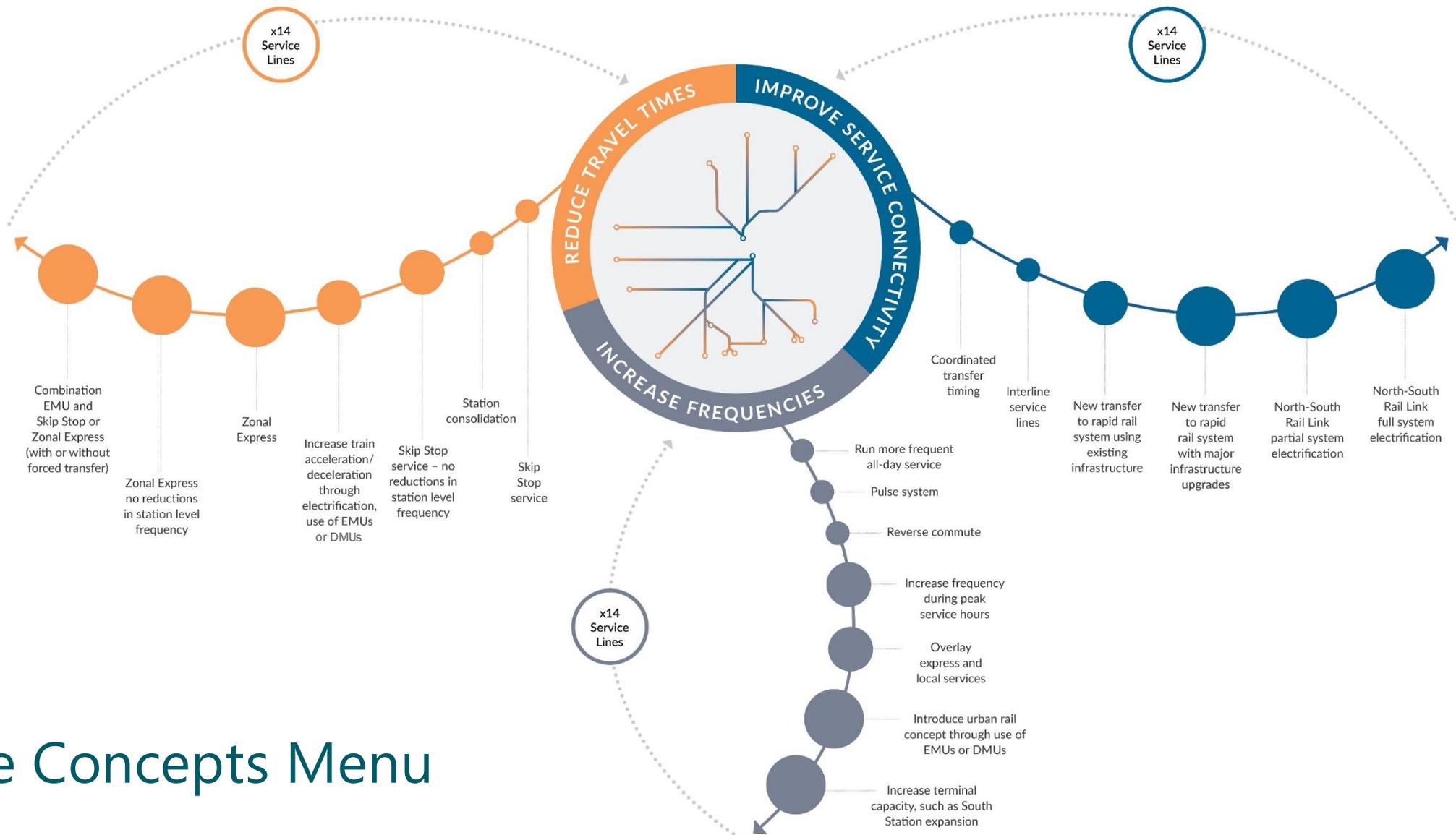
# Evaluation Process



## The Tier 1 Evaluation

- Begins with service concepts that do one or more of the following:
  - Reduce travel time
  - Increase service frequency
  - Improve system connectivity
- Concepts vary in terms of cost and complexity
- Tests each concept on each line for effectiveness, and identify challenges
- Evaluates “packages” of concepts on a system-wide basis to develop up to 8 service alternatives
- **IMPORTANT: Not all service concepts will make sense for all lines**

We are here 



# Service Concepts Menu

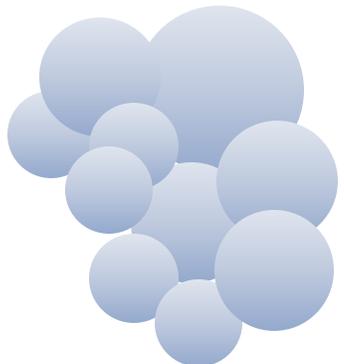
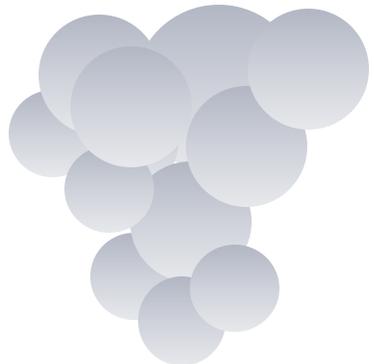
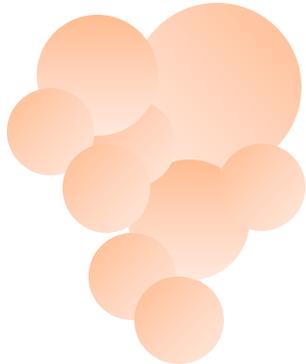
UP TO 8 SERVICE ALTERNATIVES



REDUCE  
TRAVEL  
TIME

INCREASE  
FREQUENCIES

IMPROVE  
SERVICE  
CONNECTIVITY



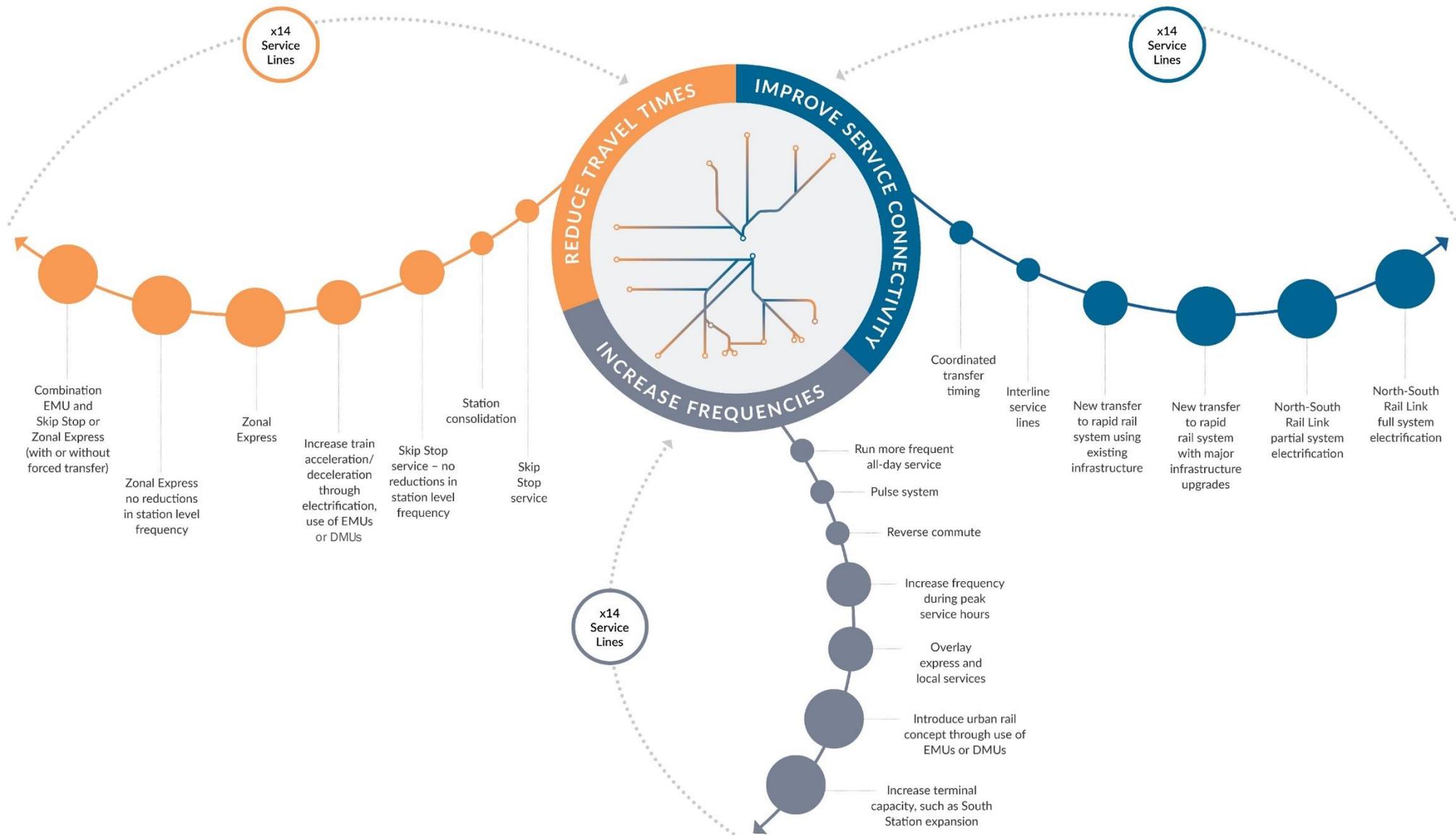
UP TO 8 SERVICE ALTERNATIVES



# 8 Service Alternatives

UP TO 8 SERVICE ALTERNATIVES





UP TO 8 SERVICE ALTERNATIVES



## Tier 1 Sketch-Level Models

- *ATTUne* – scheduling model that will show what train operations are possible at a high level given certain investments
- *Operating Cost Model* – calculates operating cost implications of transit investments
- *Regional Dynamic Model (RDM)* – dynamic sketch model that calculates ridership estimates for different types of investments *and* addresses how transit investment affects land use

Tier 2 – will use traditional RTC model to evaluate operations, the CTPS model to evaluate ridership, and the RDM model to evaluate land use effects for the 8 service alternatives



# Tier 1 Service Concepts

# Service Concept Idea

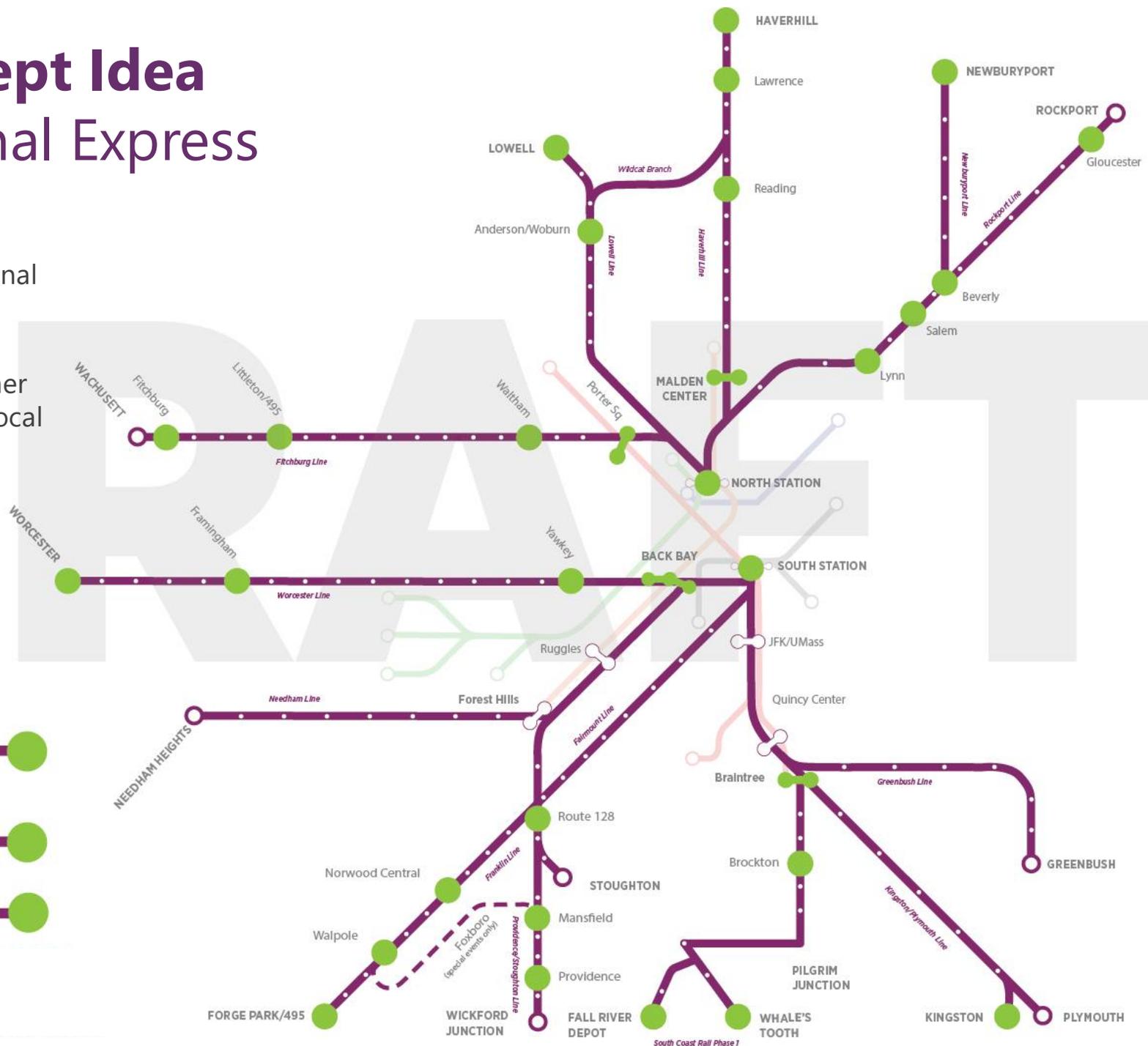
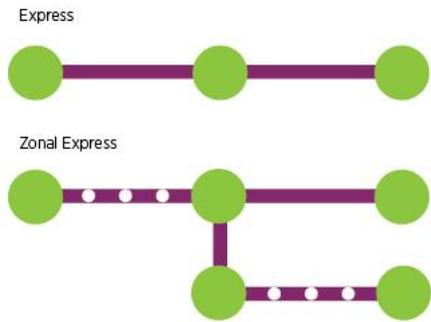
## Express or Zonal Express

- Reduces Travel Time
- Increases Frequency

**Express service** makes few if any stops between terminal points. Would be combined with local service.

**Zonal Express** provides local service from an outer to intermediate stop, and express service to the core. Other service begins at the intermediate stop and provides local service to the core.

**Tradeoffs Question:** Are the Express Stations in the right locations? Is reducing travel time from high ridership, outer stations desirable if it requires a transfer for those traveling to or from lower ridership stations?



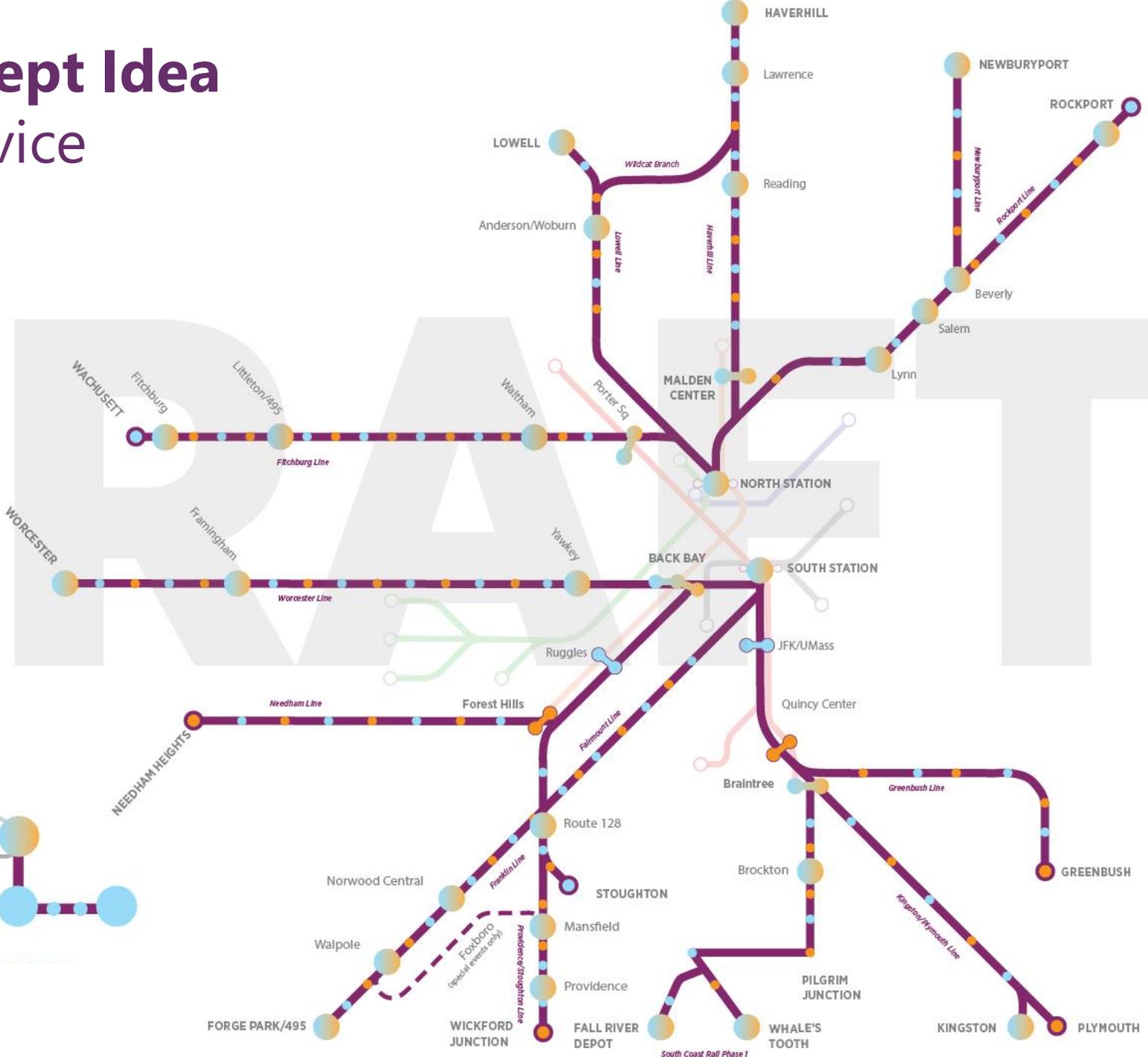
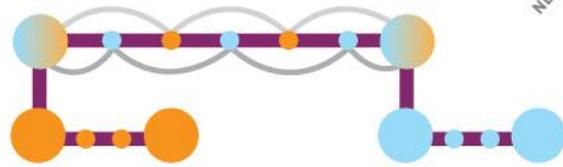
# Service Concept Idea

## Skip Stop Service

- Reduces Travel Time
- Increases Frequency

**Skip Stop** provides an equivalent level of service as seen today at each station but reduces overall travel times by having trains skip service at select stations (ex: every other station).

**Tradeoffs Question(s):** Is it acceptable to require a transfer to reach some intermediate stations?



# Service Concept Idea

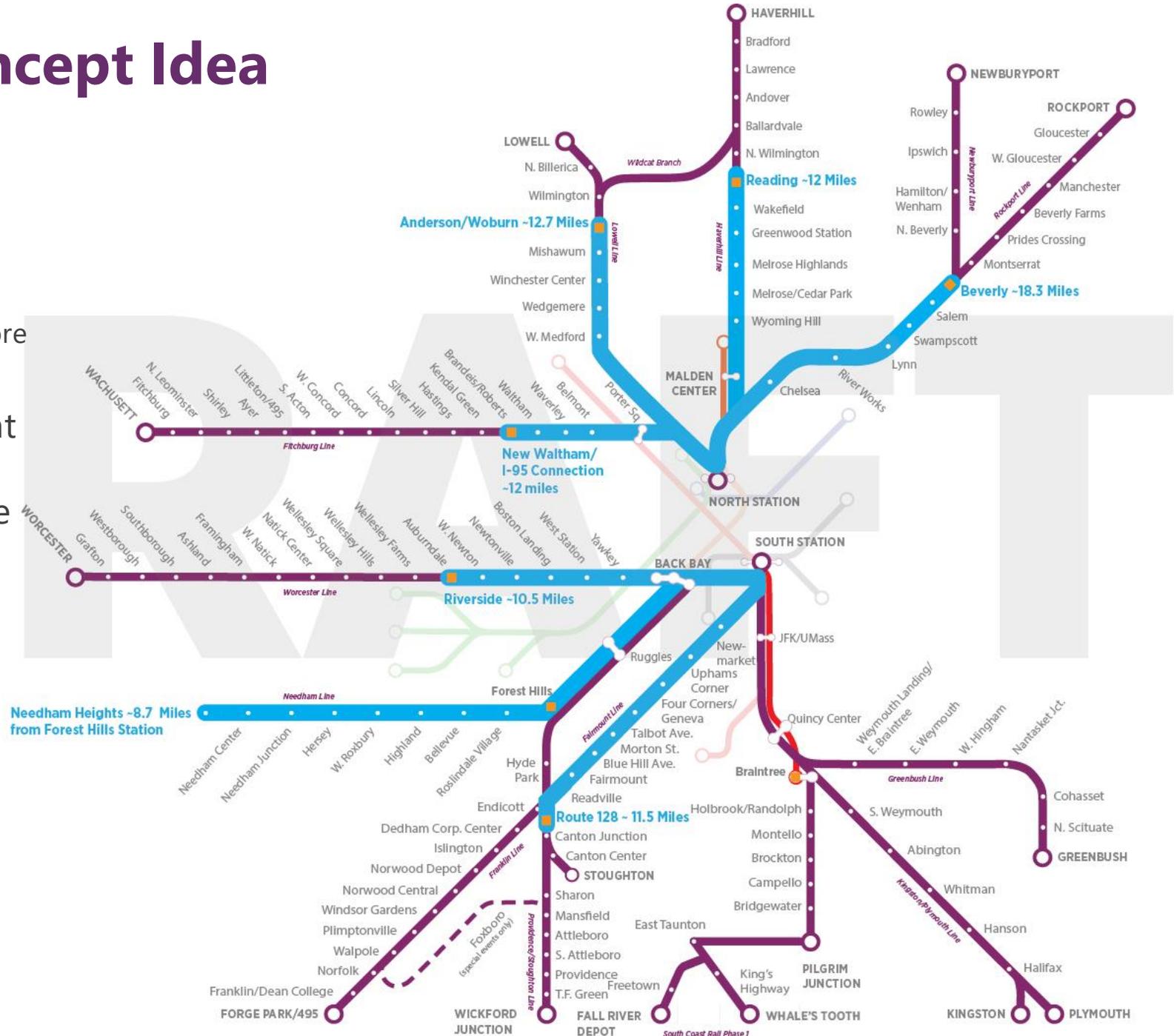
## Urban Rail

- Increases Frequency
- Improves Connectivity

**Service Concept:** Frequent, all-day service connecting higher density stations in the inner core using new vehicle technology

**Tradeoffs Question:** Are these the right portions of the lines? Is Urban Rail worth the investment if it requires more transfers? If it increases travel time to some locations?

— Urban Rail



# Service Concept Idea

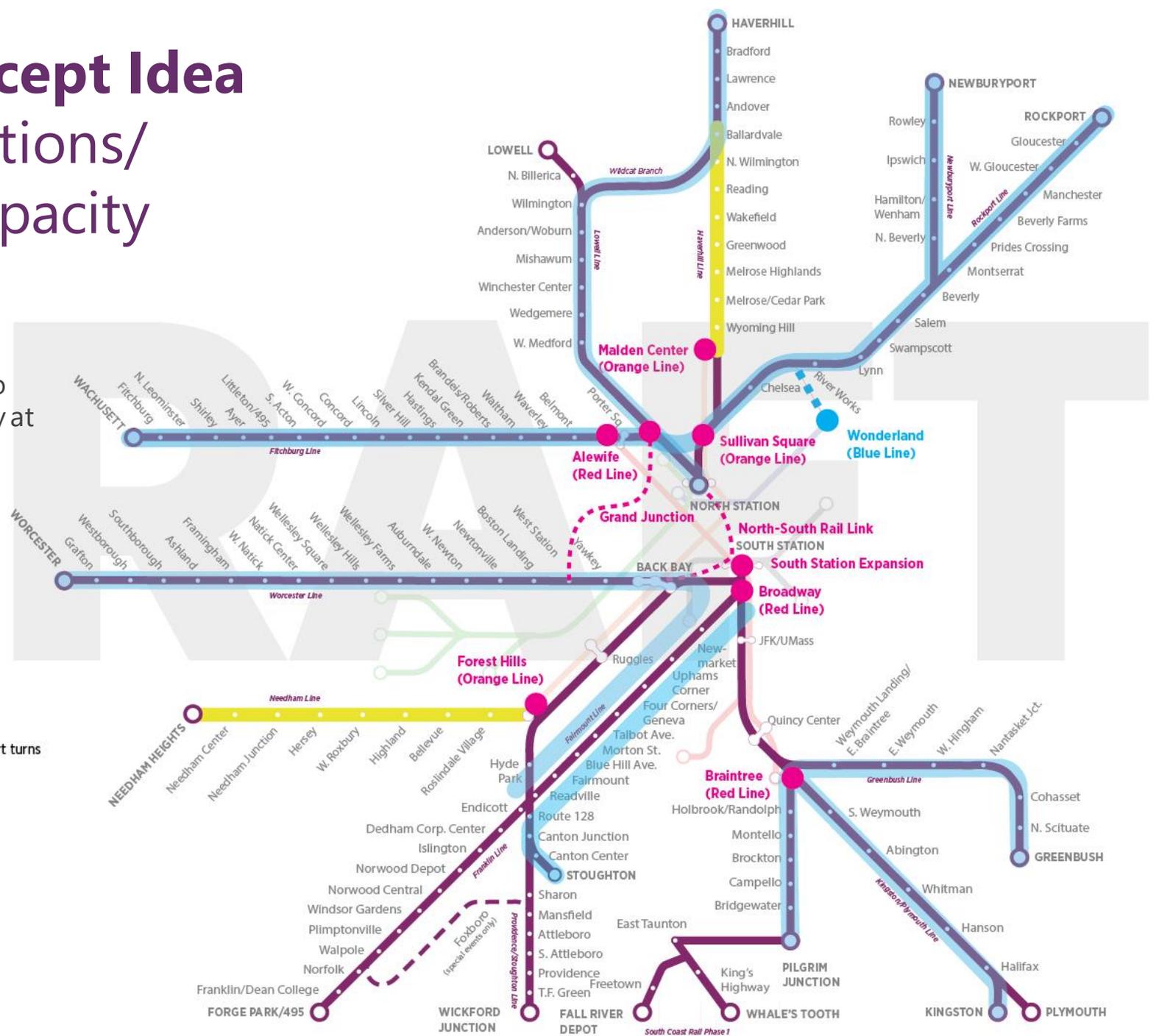
## New Connections/ Increased Capacity

- Increases Frequency
- Improves Connectivity

Increases terminal capacity in the core through pairing service lines, providing connecting stops to rapid transit service, or through increased capacity at or between terminals.

Tradeoffs Question(s): How important is it for all trips to come into North or South Station if not doing so means more frequent service and improved connections to the rapid transit network?

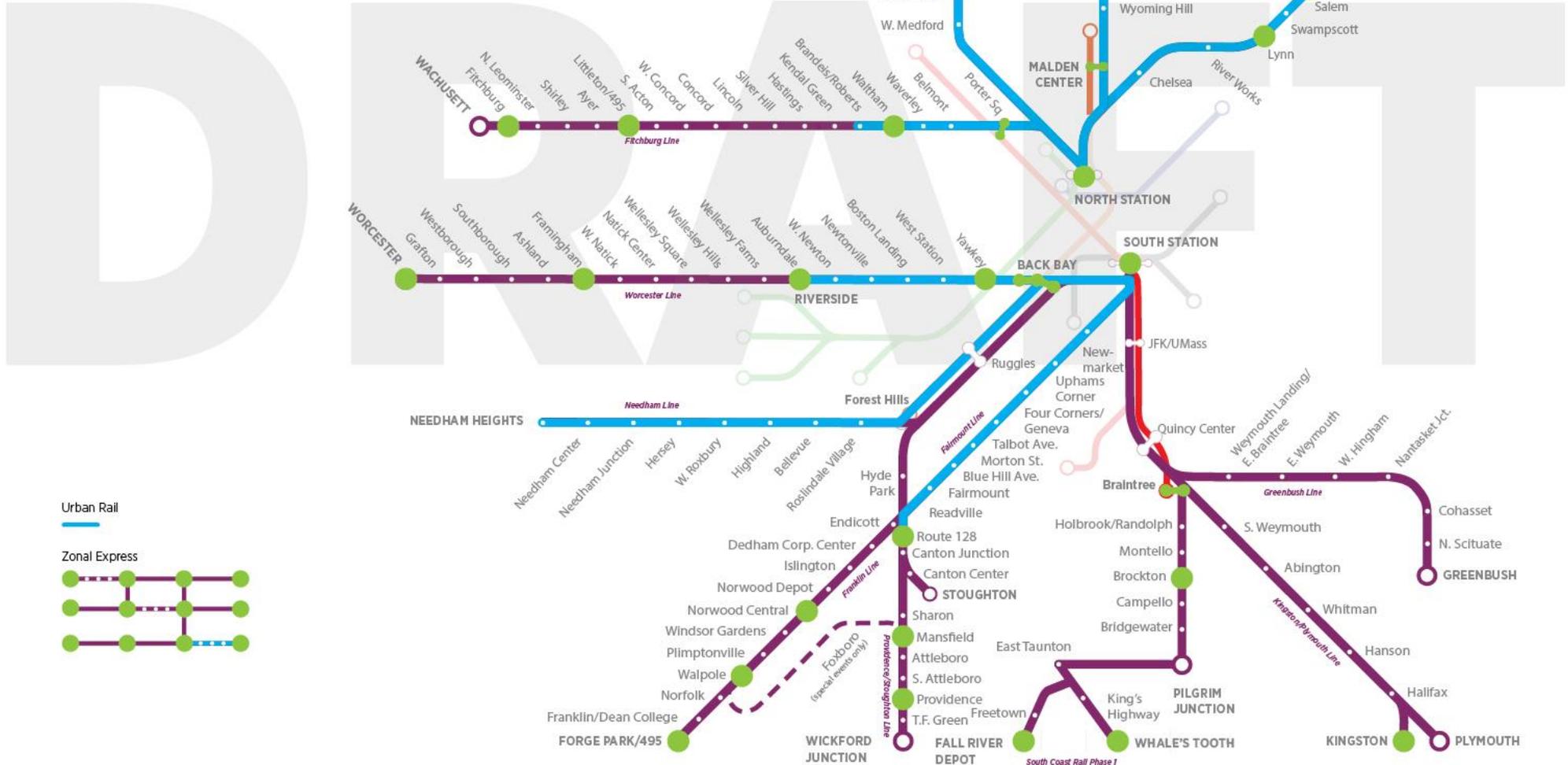
- New transfer point to rapid transit - no short turns
- Connecting stops to rapid transit, with potential short turns for some trains
- Interline service
- Potential conversion to alternate form of reliable transit



# Combining Service Concepts

## Urban Rail + Zonal Express

- Reduces Travel Time
- Increases Frequency
- Improves Connectivity



# Service Concepts Discussion

- Are any Big Ideas missing?
- How should we approach creating combinations of concepts?





# Modeling Tools



# ATTUne

## Overview of ATTUne

### What is it?

- A **tool** that checks operating schedules against planning rules

### What information does it use? What are the outputs?

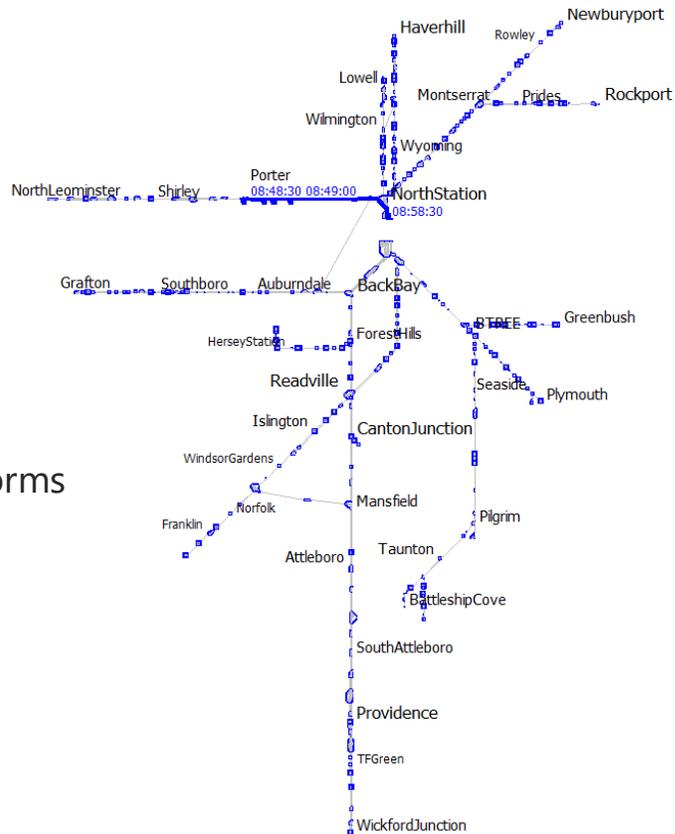
- Inputs: **rail infrastructure and schedules**
- Outputs: assessment of the **operational feasibility** of various service concepts, along with key statistics – such as vehicle miles, travel time savings

### How will it help us in our evaluation?

- Assesses service concepts at a **conceptual level**, without the need to develop a detailed RTC model simulation

# ATTUne Consists of Two Primary Elements

## Geography



### Inputs:

- Rail network
- Tracks
- Station platforms
- Interlockings

## Timetables

| WTT - Worcester to SouthStation |             |                       |                |               |               |               |               |
|---------------------------------|-------------|-----------------------|----------------|---------------|---------------|---------------|---------------|
| Split Overtaken Trains          | Show Passes | Include Guessed Times | Actual Routing | Show Names    | Conflicts     | All L         |               |
|                                 |             |                       |                | 6             | 7             | 8             | 9             |
| Formed By                       |             |                       |                | <b>W00584</b> | <b>W00506</b> | <b>W00586</b> | <b>W00508</b> |
| Signal ID                       |             |                       |                |               |               |               |               |
| Orig. Dep. Time                 |             |                       |                | 06.39         | 06.22         | 07.15         | 06.57         |
| Orig. Loc. Name                 |             |                       |                | Framingham    | Worcester     | Framingham    | Worcester     |
| Dest. Loc. Name                 |             |                       |                | SouthStation  | SouthStation  | SouthStation  | SouthStation  |
| Timing Load                     |             |                       |                | <b>D</b>      | <b>D</b>      | <b>D</b>      | <b>D</b>      |
| Operating Characteristics       |             |                       |                |               |               |               |               |
| TOC                             |             |                       |                | MB            | MB            | MB            | MB            |
| Day of Operation                |             |                       |                | <b>SX</b>     | <b>SX</b>     | <b>SX</b>     | <b>SX</b>     |
| Changes                         |             |                       |                | New           | New           | New           | New           |
| To Form                         |             |                       |                |               |               |               |               |
| <b>Worcester</b>                | dep         | 1                     | -              |               | <b>06.22</b>  | -             | <b>06.57</b>  |
| Grafton                         | arr         | 2                     | -              |               | <b>06.34½</b> | -             | <b>07.09½</b> |
|                                 | dep         | 3                     | -              |               | <b>06.35</b>  | -             | <b>07.10</b>  |
| Westboro                        | arr         | 4                     | -              |               | <b>06.38½</b> | -             | <b>07.13½</b> |
|                                 | dep         | 5                     | -              |               | <b>06.39</b>  | -             | <b>07.14</b>  |
| Southboro                       | arr         | 6                     | -              |               | <b>06.47½</b> | -             | <b>07.22½</b> |
|                                 | dep         | 7                     | -              |               | <b>06.48</b>  | -             | <b>07.23</b>  |
| Ashland                         | arr         | 8                     | -              |               | <b>06.51½</b> | -             | <b>07.26½</b> |
|                                 | dep         | 9                     | -              |               | <b>06.52</b>  | -             | <b>07.27</b>  |
| Framingham                      | arr         | 10                    | -              |               | <b>07.02½</b> | -             | <b>07.37½</b> |
|                                 | dep         | 11                    |                | <b>06.39</b>  | <b>07.03</b>  | <b>07.15</b>  | <b>07.38</b>  |
| WestNatick                      | arr         | 12                    |                | <b>06.43½</b> | <b>07.07½</b> | <b>07.19½</b> | <b>07.42½</b> |
|                                 | dep         | 13                    |                | <b>06.44</b>  | <b>07.08</b>  | <b>07.20</b>  | <b>07.43</b>  |
| Natick                          | arr         | 14                    |                | <b>06.48½</b> | <i>07/11½</i> | <b>07.24½</b> | <i>07/46½</i> |
|                                 | dep         | 15                    |                | <b>06.49</b>  | <i>07/11½</i> | <b>07.25</b>  | <i>07/46½</i> |
| WellesleySquare                 | arr         | 16                    |                | <b>06.53½</b> | <i>07/15</i>  | <b>07.29½</b> | <i>07/50</i>  |
|                                 | dep         | 17                    |                | <b>06.54</b>  | <i>07/15</i>  | <b>07.30</b>  | <i>07/50</i>  |
| WellesleyHills                  | arr         | 18                    |                | <b>06.57½</b> | <i>07/17½</i> | <b>07.33½</b> | <i>07/52½</i> |
|                                 | dep         | 19                    |                | <b>06.58</b>  | <i>07/17½</i> | <b>07.34</b>  | <i>07/52½</i> |
| WellesleyFarms                  | arr         | 20                    |                | <b>07.00½</b> | <i>07/19½</i> | <b>07.36½</b> | <i>07/54½</i> |
|                                 | dep         | 21                    |                | <b>07.01</b>  | <i>07/19½</i> | <b>07.37</b>  | <i>07/54½</i> |

### Inputs:

- Lines
- Trains
- Dwell times
- Run times
- Arrival and departure times

## Example Service Concept: Zonal Express along Worcester Line

- Alternating express zones between Worcester and West Natick, between West Natick and Back Bay
- Explores the following:
  - Reduced travel times
  - Increased frequency at Worcester Station

# Existing Timetable for Worcester Line Commuter Rail

|                 |     | 6            | 7            | 8            | 9            | 10           | 11           | 12           | 13           | 14           | 15           | 16           | 17           | 18           |        |
|-----------------|-----|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------|
|                 |     | W00584       | W00506       | W00586       | W00508       | W00588       | W00510       | W00590       | W00512       | W00514       | W00516       | W00518       | W00520       | W00592       |        |
|                 |     | 06.39        | 06.22        | 07.15        | 06.57        | 07.49        | 07.24        | 08.34        | 08.50        | 10.35        | 12.05        | 13.55        | 15.50        | 17.40        |        |
|                 |     | Framingham   | Worcester    | Framingham   | Worcester    | Framingham   | Worcester    | Ashland      | Worcester    | Worcester    | Worcester    | Worcester    | Worcester    | Framingham   |        |
|                 |     | SouthStation |        |
|                 |     | D            | D            | D            | D            | D            | D            | D            | D            | D            | D            | D            | D            | D            |        |
|                 |     | MB           |        |
|                 |     | SX           |        |
|                 |     | New          |        |
| Worcester       | dep | 1            | -            | 06.22        | -            | 06.57        | -            | 07.24        | -            | 08.50        | 10.35        | 12.05        | 13.55        | 15.50        | -      |
| Grafton         | arr | 2            | -            | 06.34½       | -            | 07.09½       | -            | 07.36½       | -            | 09.02½       | 10.47½       | 12.17½       | 14.07½       | 16.02½       | -      |
|                 | dep | 3            | -            | 06.35        | -            | 07.10        | -            | 07.37        | -            | 09.03        | 10.48        | 12.18        | 14.08        | 16.03        | -      |
| Westboro        | arr | 4            | -            | 06.38½       | -            | 07.13½       | -            | 07.40½       | -            | 09.06½       | 10.51½       | 12.21½       | 14.11½       | 16.06½       | -      |
|                 | dep | 5            | -            | 06.39        | -            | 07.14        | -            | 07.41        | -            | 09.07        | 10.52        | 12.22        | 14.12        | 16.07        | -      |
| Southboro       | arr | 6            | -            | 06.47½       | -            | 07.22½       | -            | 07.49½       | -            | 09.15½       | 11.00½       | 12.30½       | 14.20½       | 16.15½       | -      |
|                 | dep | 7            | -            | 06.48        | -            | 07.23        | -            | 07.50        | -            | 09.16        | 11.01        | 12.31        | 14.21        | 16.16        | -      |
| Ashland         | arr | 8            | -            | 06.51½       | -            | 07.26½       | -            | 07.53½       | -            | 09.19½       | 11.04½       | 12.34½       | 14.24½       | 16.19½       | -      |
|                 | dep | 9            | -            | 06.52        | -            | 07.27        | -            | 07.54        | 08.34        | 09.20        | 11.05        | 12.35        | 14.25        | 16.20        | -      |
| Framingham      | arr | 10           | -            | 07.02½       | -            | 07.37½       | -            | 08.04½       | 08.44½       | 09.30½       | 11.15½       | 12.45½       | 14.35½       | 16.30½       | -      |
|                 | dep | 11           | 06.39        | 07.03        | 07.15        | 07.38        | 07.49        | 08.05        | 08.45        | 09.31        | 11.16        | 12.46        | 14.36        | 16.31        | 17.40  |
| WestNatick      | arr | 12           | 06.43½       | 07.07½       | 07.19½       | 07.42½       | 07.53½       | 08.09½       | 08.49½       | 09.35½       | 11.20½       | 12.50½       | 14.40½       | 16.35½       | 17.44½ |
|                 | dep | 13           | 06.44        | 07.08        | 07.20        | 07.43        | 07.54        | 08.10        | 08.50        | 09.36        | 11.21        | 12.51        | 14.41        | 16.36        | 17.45  |
| Natick          | arr | 14           | 06.48½       | 07.11½       | 07.24½       | 07.46½       | 07.58½       | 08.14½       | 08.54½       | 09.40½       | 11.25½       | 12.55½       | 14.45½       | 16.40½       | 17.49½ |
|                 | dep | 15           | 06.49        | 07.13½       | 07.25        | 07.46½       | 07.59        | 08.15        | 08.55        | 09.41        | 11.26        | 12.56        | 14.46        | 16.41        | 17.50  |
| WellesleySquare | arr | 16           | 06.53½       | 07.15        | 07.29½       | 07.50        | 08.03½       | 08.19½       | 08.59½       | 09.45½       | 11.29½       | 12.59½       | 14.49½       | 16.44½       | 17.53½ |
|                 | dep | 17           | 06.54        | 07.15        | 07.30        | 07.50        | 08.04        | 08.20        | 09.00        | 09.46        | 11.30        | 13.00        | 14.50        | 16.45        | 17.54  |
| WellesleyHills  | arr | 18           | 06.57½       | 07.17½       | 07.33½       | 07.52½       | 08.07½       | 08.23½       | 09.03½       | 09.49½       | 11.33½       | 13.03½       | 14.53½       | 16.48½       | 17.57½ |
|                 | dep | 19           | 06.58        | 07.17½       | 07.34        | 07.52½       | 08.08        | 08.24        | 09.04        | 09.50        | 11.34        | 13.04        | 14.54        | 16.49        | 17.58  |
| WellesleyFarms  | arr | 20           | 07.00½       | 07.19½       | 07.36½       | 07.54½       | 08.10½       | 08.26½       | 09.06½       | 09.52½       | 11.36½       | 13.06½       | 14.56½       | 16.51½       | 18.00½ |
|                 | deo | 21           | 07.01        | 07.19½       | 07.37        | 07.54½       | 08.11        | 08.27        | 09.07        | 09.53        | 11.37        | 13.07        | 14.57        | 16.52        | 18.01  |

Today, not all trains begin or end their trip in Worcester

# Example: Zonal Express Worcester Line Timetable

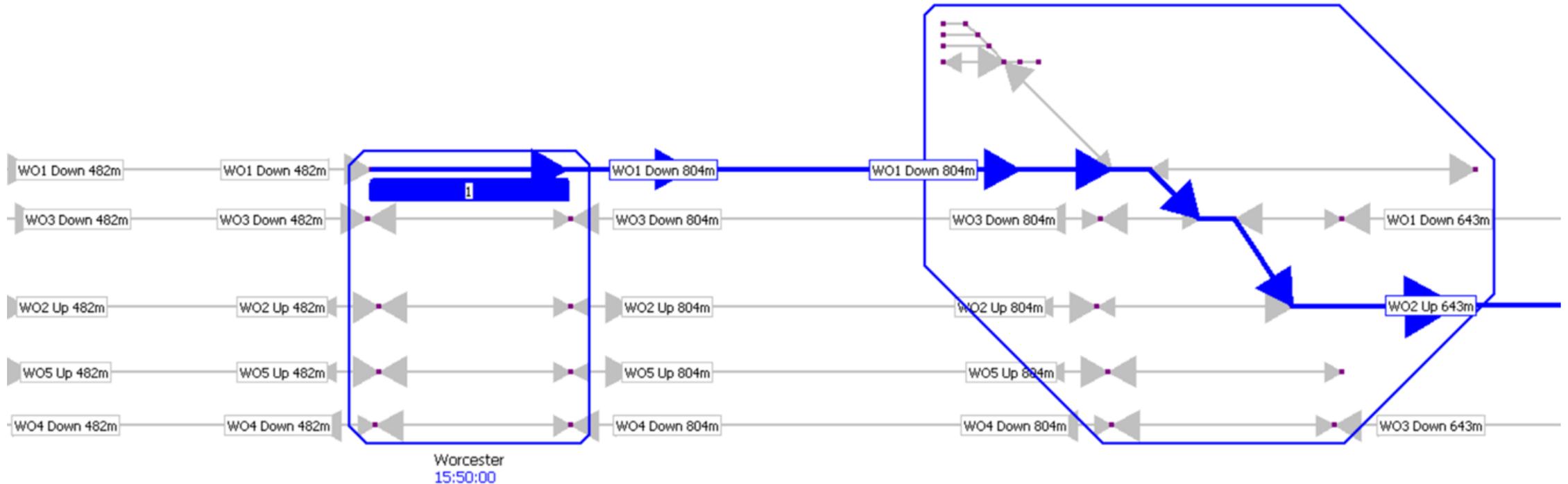
| WTT - Worcester to SouthStation  |     |               |               |               |               |               |               |               |               |               |               |               |               |               |        |
|--|-----|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------|
| Split Overtaken Trains Show Passes Include Guessed Times Actual Routing Show Names Conflicts All Locations Edit Bank Excel |     |               |               |               |               |               |               |               |               |               |               |               |               |               |        |
|  |     | 1             | 2             | 3             | 4             | 5             | 6             | 7             | 8             | 9             | 10            | 11            | 12            | 13            |        |
| Formed By  |     |               |               |               |               |               |               |               |               |               |               |               |               |               |        |
| Signal ID  |     | <b>W05550</b> | <b>W05600</b> | <b>W05552</b> | <b>W05602</b> | <b>W05554</b> | <b>W05604</b> | <b>W05556</b> | <b>W05606</b> | <b>W05558</b> | <b>W05608</b> | <b>W05560</b> | <b>W05610</b> | <b>W05562</b> |        |
| Orig. Dep. Time  |     | 05.00         | 05.20         | 05.30         | 05.50         | 06.00         | 06.20         | 06.30         | 06.50         | 07.00         | 07.20         | 07.30         | 07.50         | 08.00         |        |
| Orig. Loc. Name  |     | Worcester     |        |
| Dest. Loc. Name  |     | SouthStation  |        |
| Timing Load  |     | D             | D             | D             | D             | D             | D             | D             | D             | D             | D             | D             | D             | D             |        |
| Operating Characteristics  |     |               |               |               |               |               |               |               |               |               |               |               |               |               |        |
| TOC  |     | MB            |        |
| Day of Operation   |     | SX            |        |
| Changes  |     | New           |        |
| To Form  |     |               |               |               |               |               |               |               |               |               |               |               |               |               |        |
| Worcester  | dep | 1             | 05.00         | 05.20         | 05.30         | 05.50         | 06.00         | 06.20         | 06.30         | 06.50         | 07.00         | 07.20         | 07.30         | 07.50         | 08.00  |
| Grafton  | arr | 2             | 05.12½        | ...           | 05.42½        | ...           | 06.12½        | ...           | 06.42½        | ...           | 07.12½        | ...           | 07.42½        | ...           | 08.12½ |
|  | dep | 3             | 05.13         | ...           | 05.43         | ...           | 06.13         | ...           | 06.43         | ...           | 07.13         | ...           | 07.43         | ...           | 08.13  |
| Westboro   | arr | 4             | 05.16½        | ...           | 05.46½        | ...           | 06.16½        | ...           | 06.46½        | ...           | 07.16½        | ...           | 07.46½        | ...           | 08.16½ |
|  | dep | 5             | 05.17         | ...           | 05.47         | ...           | 06.17         | ...           | 06.47         | ...           | 07.17         | ...           | 07.47         | ...           | 08.17  |
| Southboro  | arr | 6             | 05.25½        | ...           | 05.55½        | ...           | 06.25½        | ...           | 06.55½        | ...           | 07.25½        | ...           | 07.55½        | ...           | 08.25½ |
|  | dep | 7             | 05.26         | ...           | 05.56         | ...           | 06.26         | ...           | 06.56         | ...           | 07.26         | ...           | 07.56         | ...           | 08.26  |
| Ashland  | arr | 8             | 05.29½        | ...           | 05.59½        | ...           | 06.29½        | ...           | 06.59½        | ...           | 07.29½        | ...           | 07.59½        | ...           | 08.29½ |
|  | dep | 9             | 05.30         | ...           | 06.00         | ...           | 06.30         | ...           | 07.00         | ...           | 07.30         | ...           | 08.00         | ...           | 08.30  |
| Framingham   | arr | 10            | 05.40½        | ...           | 06.10½        | ...           | 06.40½        | ...           | 07.10½        | ...           | 07.40½        | ...           | 08.10½        | ...           | 08.40½ |
|  | dep | 11            | 05.41         | ...           | 06.11         | ...           | 06.41         | ...           | 07.11         | ...           | 07.41         | ...           | 08.11         | ...           | 08.41  |
| WestNatick   | arr | 12            | 05.45½        | 05.54½        | 06.15½        | 06.24½        | 06.45½        | 06.54½        | 07.15½        | 07.24½        | 07.45½        | 07.54½        | 08.15½        | 08.24½        | 08.45½ |
|  | dep | 13            | 05.46         | 05.55         | 06.16         | 06.25         | 06.46         | 06.55         | 07.16         | 07.25         | 07.46         | 07.55         | 08.16         | 08.25         | 08.46  |
| Natick   | arr | 14            | ...           | 05.59½        | ...           | 06.29½        | ...           | 06.59½        | ...           | 07.29½        | ...           | 07.59½        | ...           | 08.29½        | ...    |
|  | dep | 15            | ...           | 06.00         | ...           | 06.30         | ...           | 07.00         | ...           | 07.30         | ...           | 08.00         | ...           | 08.30         | ...    |
| WellesleySquare  | arr | 16            | ...           | 06.04½        | ...           | 06.34½        | ...           | 07.04½        | ...           | 07.34½        | ...           | 08.04½        | ...           | 08.34½        | ...    |
|  | dep | 17            | ...           | 06.05         | ...           | 06.35         | ...           | 07.05         | ...           | 07.35         | ...           | 08.05         | ...           | 08.35         | ...    |
| WellesleyHills   | arr | 18            | ...           | 06.09         | ...           | 06.39         | ...           | 07.09         | ...           | 07.39         | ...           | 08.09         | ...           | 08.39         | ...    |
|  | dep | 19            | ...           | 06.09½        | ...           | 06.39½        | ...           | 07.09½        | ...           | 07.39½        | ...           | 08.09½        | ...           | 08.39½        | ...    |
| WellesleyFarms   | arr | 20            | ...           | 06.11½        | ...           | 06.41½        | ...           | 07.11½        | ...           | 07.41½        | ...           | 08.11½        | ...           | 08.41½        | ...    |
|  | dep | 21            | ...           | 06.12         | ...           | 06.42         | ...           | 07.12         | ...           | 07.42         | ...           | 08.12         | ...           | 08.42         | ...    |

With the Zonal Express service concept:

- All trains begin or end their trip in Worcester
- Service pattern shows alternating trains:
  - Local stops  
Worcester to West Natick, express to Boston OR
  - Express Worcester to West Natick, local stops to Boston

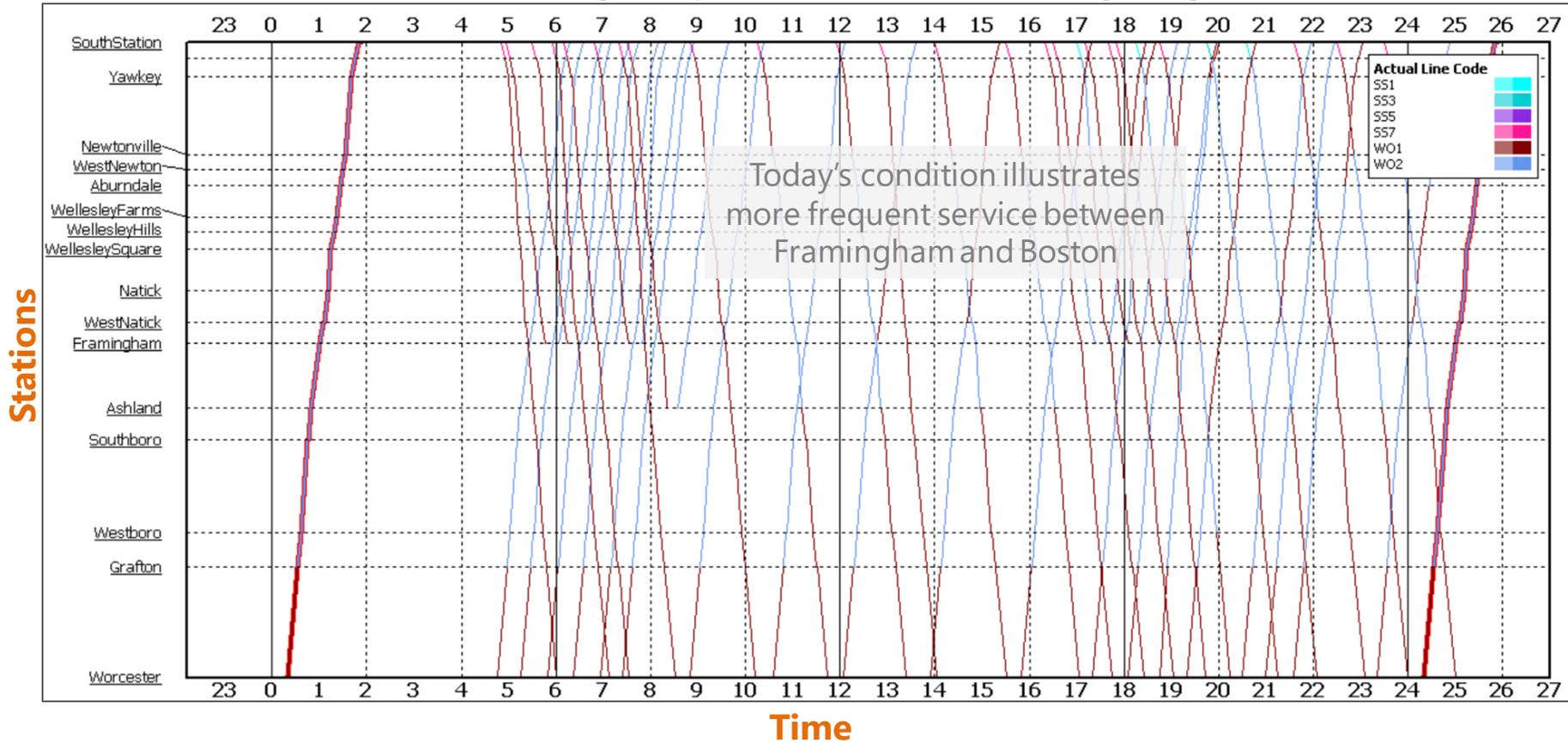
# Infrastructure on Worcester Line (at Worcester Station)

ATTUne routes all trains through the rail corridor based on the proposed timetable, to identify areas of conflict or capacity limitations



# Existing Worcester Line String Line Chart

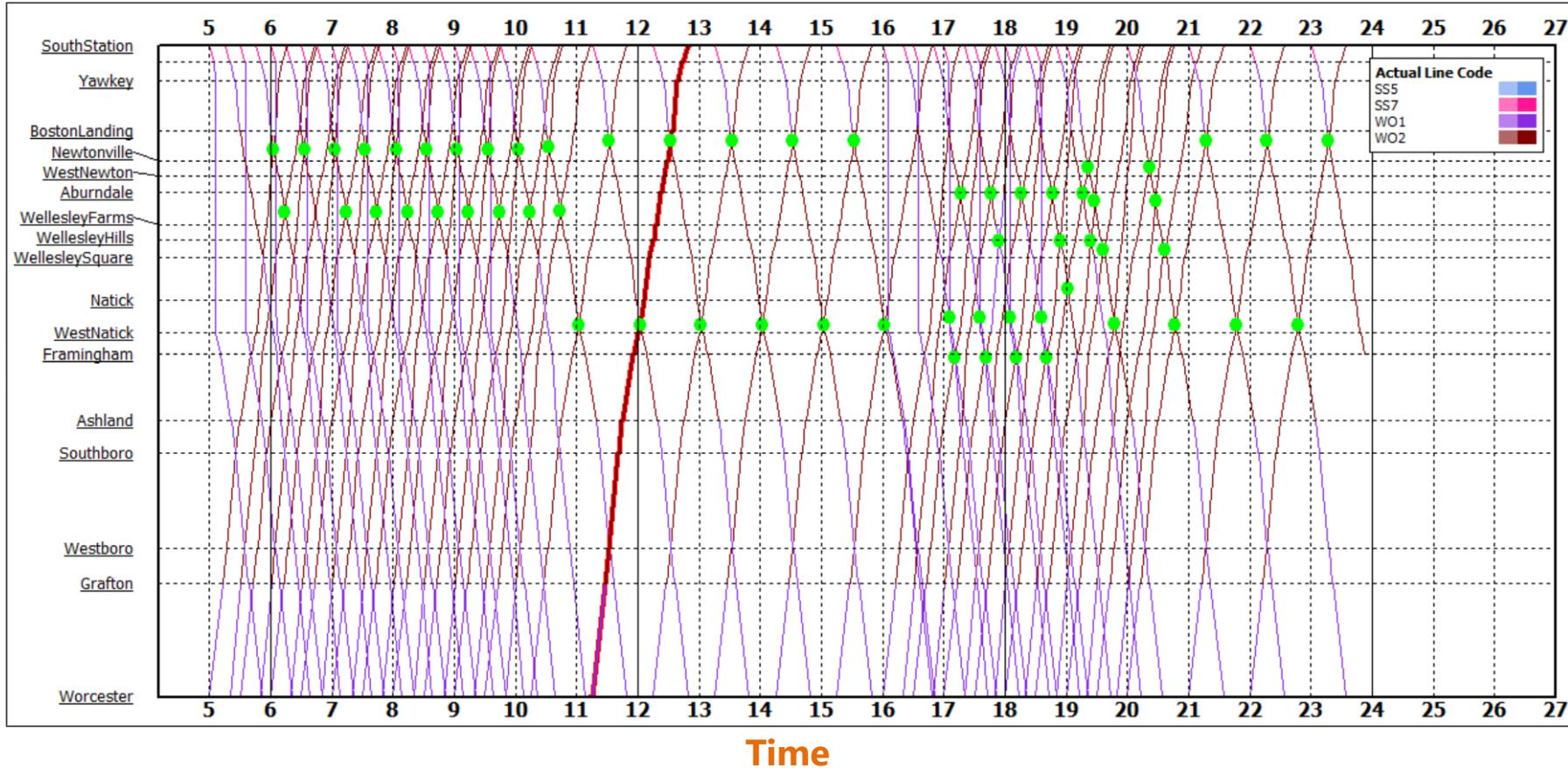
**NOTE:** Each line on this string line represents an individual train moving through the corridor



- String line charts show how trains interact – where are the meets, passes, and conflict points
- No conflicts shown in ATTUne for today's condition

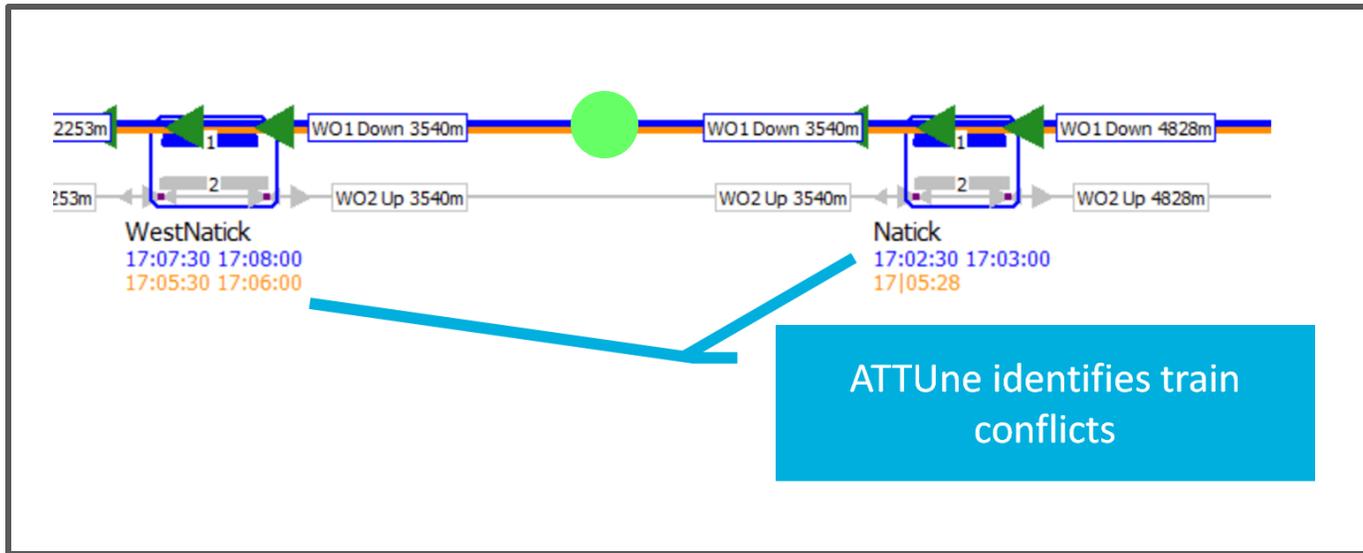
# Example: Zonal Express Worcester Line String Line Chart

**NOTE:** Each line on this string line represents an individual train moving through the corridor



- **Green dots** show conflicts between trains
- ATTUne *identifies, but does not solve,* conflicts
- Up to reviewer to assess possible solutions:
  - adjust timetables
  - add capacity through infrastructure

# ATTUne Identifies Conflicts on the System

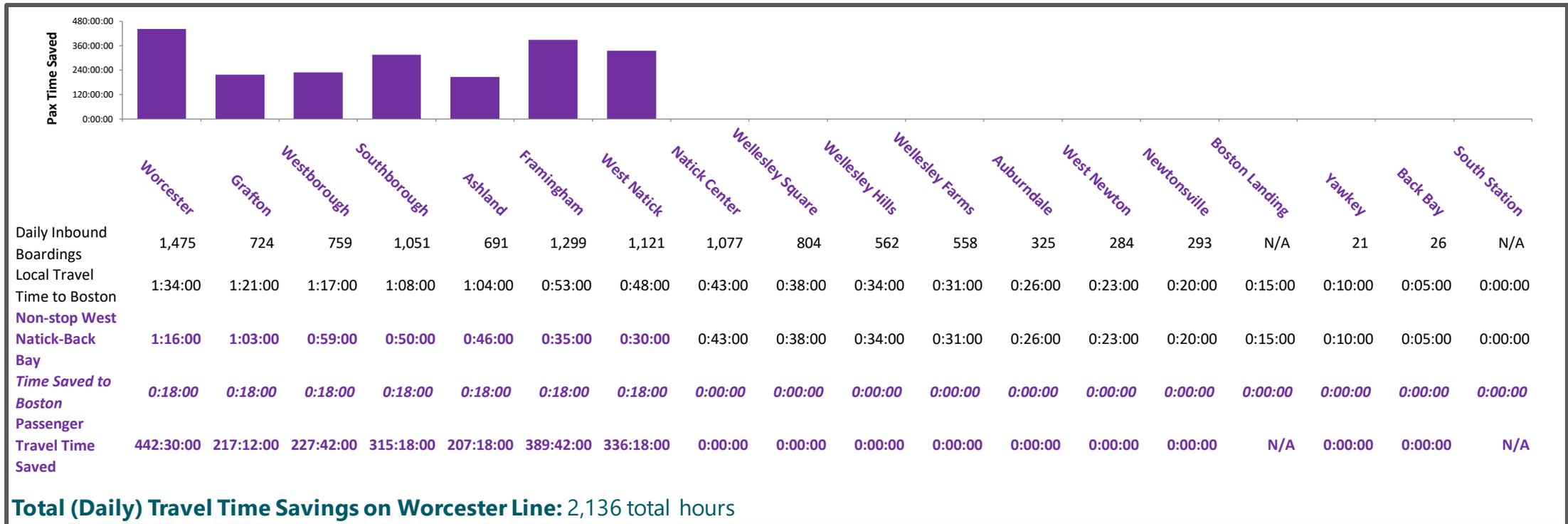


- Example: ATTUne shows express (orange) train passing local (blue) train between Natick and West Natick
- Conflict: this is not possible in the existing condition
- Solutions to be considered
  - adjust timetables
  - add capacity

ATTUne allows for a high level look at conflicts to identify the magnitude of investment needed to resolve

# ATTUne Output – Travel Time Savings

- ATTUne calculates the potential travel time benefits and penalties of a service concept accrued daily at stations and on the line
- Provides an early opportunity to weigh potential benefits against needs



## ATTUne's Role in the Tier 1 Evaluation

- Tests service concepts for conflicts, time, and distance relatively quickly
- Allows testing of concepts first on individual lines, which can then be used for developing full alternatives
- Outputs from ATTUne feed into both the
  - Operating Cost Model (vehicle-miles)
  - RDM (travel times + frequency)



# Regional Dynamic Model (RDM)

## Overview of the RDM

### What is it?

- A **strategic simulation** model focused on how transportation, land-use, population, and employment interact

### What information does it use? What are the outputs?

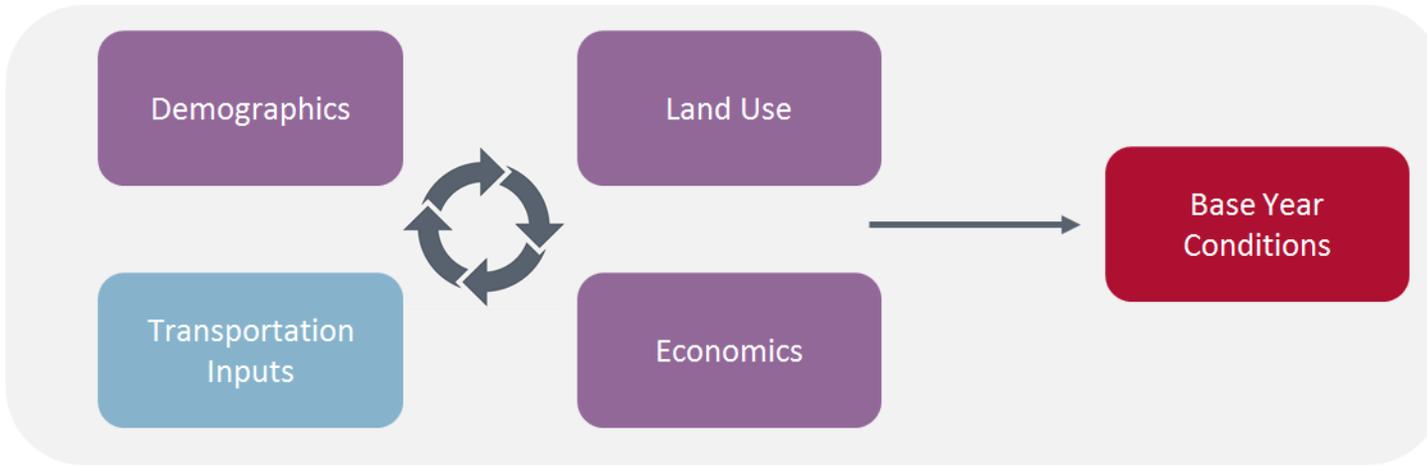
- Inputs include existing demand by mode, existing transportation options, and anticipated future growth
- Typical outputs include:
  - Rail ridership and revenue
  - Access to opportunities
  - Passenger miles traveled
  - Economic growth

### How it will help us in our evaluation

- Understand effects on ridership, vehicle capacity constraints, and land use
- Relative success of different transportation scenarios
- Enables a relatively quick testing of service concepts

# Core Inputs

## Baseline Model Development



## Scenario Testing

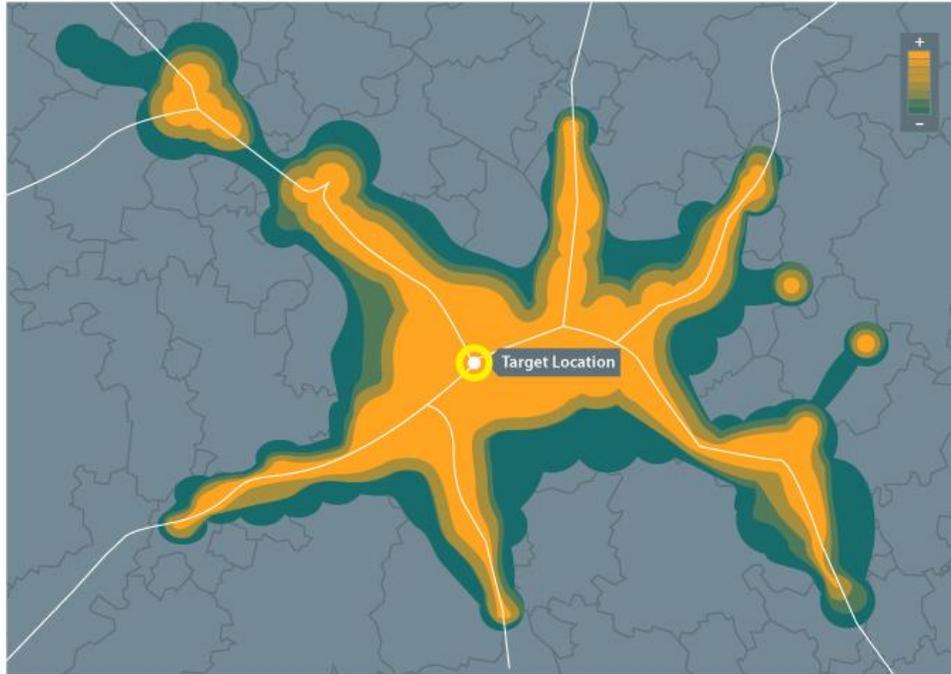


### Legend

- Inputs from CTPS
- Inputs from CTPS, MAPC & others
- RDM Internal Outputs
- Inputs for Scenario Testing
- RDM Model Outputs

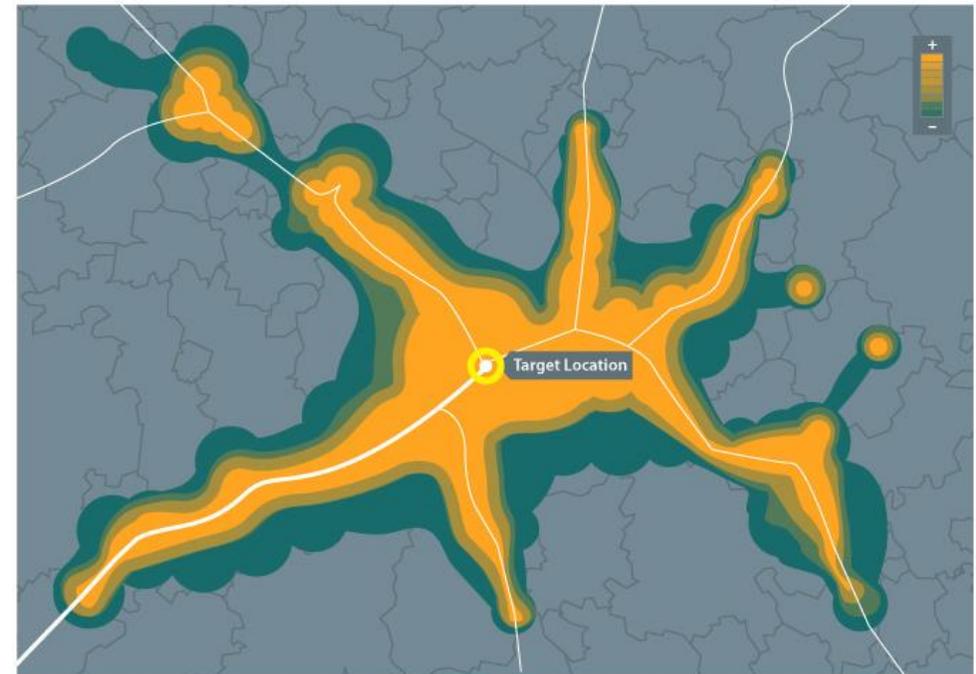
# Outputs Example

## Current Condition



- Employers in the analysis area have a pool of job seekers from whom they can recruit

## With Transit Investment



- Transit investment reduces transportation costs and
  - increases the number of available workers
  - increases the number of potential employers
- Job seekers in each analysis area have more opportunities within a reasonable commute time
- Employers are in greater competition for workforce

# Outputs Example: Ridership

## Projected Change in Public Transportation Trips

|                 | Current Condition | With Transit Investment | Difference (Absolute) | Difference (%) |
|-----------------|-------------------|-------------------------|-----------------------|----------------|
| District 1      | 6,400             | 6,700                   | 300                   | 4.7%           |
| District 2      | 9,800             | 9,900                   | 100                   | 1.0%           |
| District 3      | 11,300            | 12,700                  | 1,400                 | 12.4%          |
| District 4      | 1,500             | 3,900                   | 2,400                 | 160.0%         |
| Sub-Total       | 29,000            | 33,200                  | 4,200                 | 14.5%          |
| Other Districts | 102,900           | 102,900                 | -                     | -              |
| Total           | 131,900           | 136,100                 | 4,200                 | 3.2%           |

- The RDM was also used to output statistics comparing projected public transportation ridership under different scenarios



# Operating Costs Model

# Overview of the Operating Costs Model

## What is it?

- Calculates the **ongoing cost implications** of service concepts

## What information does it use? What are the outputs?

- Grounded in **existing cost data** from the MBTA commuter rail
- Outputs are projections of future operating costs, including incremental impacts of each service concept by cost element

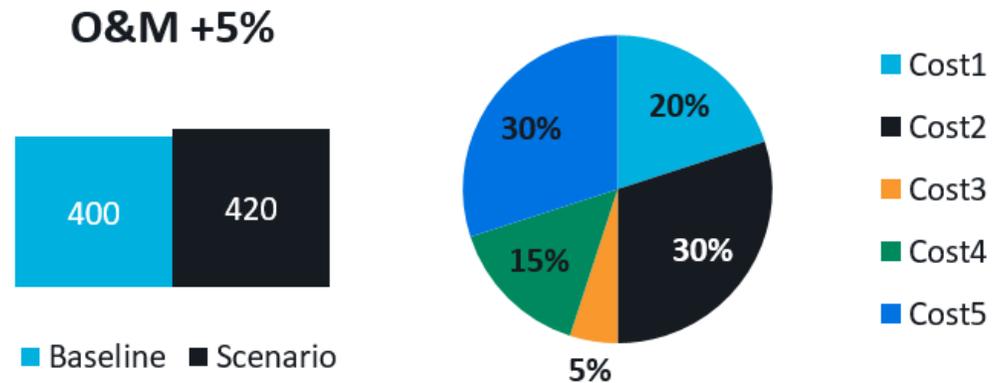
## How it will help us in our evaluation

- Will be used throughout the analysis (both in Tier 1 and Tier 2 evaluation processes)
- Allows us to test key risks related to costs, and the **cost and revenue implications** of different alternatives

# Outputs of the Operating Costs Model

- Outputs include both detailed operating cost projections by year and summary graphics highlighting key impacts of scenarios

| Baseline                 |               |               |               |
|--------------------------|---------------|---------------|---------------|
| Cost Category            | RY 2021       | RY 2022       | RY 2023       |
| Staff                    | \$190,027,975 | \$193,334,836 | \$195,239,068 |
| Vehicle operations       | \$57,568,930  | \$58,363,496  | \$62,386,145  |
| General Administration   | \$80,451,968  | \$82,164,117  | \$84,639,738  |
| Vehicle maintenance      | \$90,376,925  | \$91,759,991  | \$92,101,022  |
| Non-vehicle maintenance  | \$49,721,292  | \$50,561,760  | \$52,059,610  |
| Scenario 1 - Incremental |               |               |               |
| Cost Category            | RY 2021       | RY 2022       | RY 2023       |
| Staff                    | \$6,784,403   | \$14,515,029  | \$14,093,289  |
| Vehicle operations       | \$2,223,519   | \$4,235,381   | \$4,218,243   |
| General Administration   | \$3,793,907   | \$7,341,158   | \$7,434,428   |
| Vehicle maintenance      | \$2,745,432   | \$4,397,625   | \$4,240,664   |
| Non-vehicle maintenance  | \$1,889,686   | \$2,979,003   | \$3,236,971   |



All values presented are dummy values, provided for demonstrative purposes only

## Using Operating Costs Model for Service Alternative Development

- Directly linked to outputs from ATTUne and the RDM
- Understand ongoing cost implications of service alternatives
- Test key risks related to costs and the cost and revenue implications of different alternatives

## Next Steps

- Evaluate line-by-line service concepts against:
  - Travel time savings
  - Ridership and land use benefits
  - Operational efficiencies
- Identify up to 8 draft service alternatives to carry into the Tier 2 evaluation
- Hold public meeting(s)